



John James Foundation Annual Report 2017



JOHN JAMES VILLAGE



ABOUT THE JOHN JAMES FOUNDATION

The John James Foundation is a not-for-profit organisation. It built what is now the Calvary John James Hospital in 1970 and operated it until 2006 when the hospital business was sold to Calvary Private Healthcare Canberra. Following the sale of the business, the Foundation retained ownership of all of the hospital land and buildings which form the John James Healthcare Campus.

The Foundation is now an independent broad based healthcare charity providing a range of programs and assistance to the people of Canberra and beyond. The Foundation is grateful for the ongoing support of a large number of Canberra based Medical Specialists who form the membership base.

OUR MISSION

To be recognised widely as a leading charitable healthcare organisation through the provision of specialist medical facilities, support and services to those in need.

COVER

From top: Former Director Dr Dylan Hyam and team at the Solomon Islands' National Referral Hospital, Honiara; CEO Phil Greenwood with 2016 clinical placement students Phoebe Shiu (left) and Dayae Lah; an aerial view of John James Village, Garran and OzHarvest Canberra staff Lisa Padzensky (kneeling) and Tara Dempsey with volunteer Margie Whitrow (right) delivering meals to John James Village.

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OUR PATRON

His Excellency General,
The Honourable Sir Peter Cosgrove
AK MC (Retd)

STAFF

Mr Phil Greenwood
(CEO)

Mr Andrew Blencowe
(Project and Facilities Manager)

Mrs Stephanie Burgess
(Finance Manager)

Ms Helen Carter
(Program Manager)

Ms Jane Smith
(Writer)

Ms Lauren Ritchie
(Administrative Officer)

FROM THE CHAIR

PROF PAUL SMITH

The John James Foundation continues to grow as a leading Canberra medical charity – it's hard to believe that more than 10 years have passed since our formation.

When Calvary took over the business of the Hospital, our new role emerged as we began the process of change.

For the first few years, the Foundation was finding its feet as it made the transition from fully functional Hospital to an emerging charitable body. New programs were trialled and established, with those early years providing many challenges and problems as roles were massaged and enhanced.



PROF PAUL SMITH, CHAIR,
JOHN JAMES FOUNDATION

VOLUNTEER SPECIALIST PROGRAM

The five main program areas now have a solid basis, with real results clear to see in each and management of each program now firmly established.

That's not to say we will always have the same activities. As programs have matured, changes have occurred and we have moved from our fledgling beginnings into more mature roles.

The Volunteer Specialist Program, which provides opportunities for Members to give back to the community, has seen a major change of focus over the last few years. Initially the Northern Territory was selected as a location in need of assistance.

With the ramping up of funding for various "closing the gap" initiatives by both Federal and Territory governments, the need in the Northern Territory reduced and the Foundation started to look further afield.

The possibilities were endless – so many small Pacific countries need support and assistance, with many organisations already operating in some of those areas.

After searching widely, the Foundation's Board approved a "scoping visit" to the Solomon Islands and thanks to the work of Directors (at that time) Dr Dylan Hyam and Dr Prue Martin, accompanied by the Foundation's CEO, Phil Greenwood, Honiara was selected as the focus for a new Pacific Health program under the banner of the Foundation's Volunteer Specialist Program. That program has continued to develop and you can read more about it elsewhere in this Annual Report.

You can also read about another of our generous Members, Dr Christiane Lawin-Bruessel, who has continued to volunteer in the Northern Territory. Her efforts over many years have provided valuable ophthalmological services to many Indigenous people in remote communities in the "top end".

I encourage any Foundation member interested in volunteer work, and the Pacific Health initiative in particular, to talk to the Foundation's staff about how we can assist in setting up a trip to the National Referral Hospital, Honiara.

It is not an easy process and it is an extremely challenging environment in which to work (it is clearly not for everyone) but if you are interested in giving it a go, please talk to a Board Member or staff.

MEDICAL EDUCATION

Another longstanding interest of the Foundation is Medical Education.

We are keen to give back to our profession and to assist those in the early stages of their career – they will, after all, be our replacements as we head off to the retirement village (not for quite a while, I hope, in my case).

We have initiated scholarships and other support for students at different levels – it's pleasing to see the recipient of our second Indigenous Medical Student Scholarship working well in her ANU course.

We also continue to support the Specialist Elective Program (Clinical Placements) for James Cook University final year medical students as they approach the end of their academic studies and think about their career aspirations.

If any Member of the Foundation is interested in taking a student, even just for a day or two during their placement, please let the Foundation's staff know. We are always looking for friendly Consultants to take a student under their wing for a few days or a week or more as the students complete these important placements and learn about the Specialities in which our Members are experts.

HOSPITAL PARTNERSHIP

Since Calvary took on the lease of the Hospital and the running of the business, we have maintained a program of partnership to support the ongoing development of the Hospital.

Some of the support has been quite tangible through the complete refurbishment - and transformation - of wards and spaces in the Hospital. Some has been less visible, like the massive Community Energy Efficiency Program (CEEP) that benefited from Government funding to assist with implementation.

The installation of energy efficient lighting both inside campus buildings and in parking areas has improved night-time security and reduced power costs, while also helping to maintain modern features within the Hospital. Modernised heating and cooling systems were added advantages.

Following the new Hospital lease that was negotiated last year, we have been keen to move on to the implementation of the master plan for the Deakin Healthcare Campus.

While the process has proven to be very slow, we remain dedicated to working with Calvary to have a practical, affordable, and sensible approach to the staged rebuilding of the site.

That is, of course, a very long-term plan, but it is something that it is important to achieve. Increasing the size of the facility and modernising parts that are close to their use-by date is an expensive but essential process and we do look forward to this gaining momentum in the (we hope) very near future.



SIGNATURE PROGRAM - JOHN JAMES VILLAGE

We have now passed the first anniversary of the opening of what started as our signature program, the building of the John James Village. "Signature" because we were looking for a major project to carry our name and give us a profile as an active medical charity, getting our brand out into the community.

The six-apartment facility in Garran has certainly achieved that – a tangible charitable outcome in Canberra that is separate from the Healthcare Campus and marks us as a charity that can deliver a major community project.

The build was not easy, thanks to some significant rainfall at just the wrong times during construction.

However, the Village is now providing respite accommodation services to patients, families and carers, all at no cost, under the management of our valued partners the Leukaemia Foundation.

We are now actively considering options for the remaining area on the original title. Almost two thirds of the site is developed, but some space remains. What we do with that space and how to best use it is a challenge for the coming months.

COMMUNITY HEALTH PROGRAM

The support that the Foundation has provided to many local organisations and groups through Community Health Program funding has also given the Foundation an enviable reputation in the not-for-profit sector.

Since 2010 the Foundation has provided well over \$1 million for this program – a remarkable figure for a relatively young medical charity, but at the same time in keeping with our aim to support grass roots organisations that might not otherwise attract funding from larger funding sources. There's more about 2017 donations later in this Annual Report.

FAREWELL PHIL

Over the last seven years, the establishment and development of these programs and activities has benefitted from the enthusiasm and organisational skills of our retiring CEO, Phil Greenwood.

Phil brought to the Foundation well-developed expertise in corralling the Board and setting in place solid administrative processes and practices that have transformed the Foundation into a respected not-for-profit medical charity with a steady income stream and many

significant achievements. Phil objects to that term "not-for-profit", much preferring "profit-for-purpose" – a subtle but significant difference that has ensured we remain commercially viable so we can continue to grow.

Phil came to us after 23 years' experience in a wide range of administrative roles in the Air Force, rising to the rank of Wing Commander. He then moved to a second career in the not-for-profit, sorry, profit-for-purpose sector, where he held senior leadership roles for 21 years.

The John James Village was Phil's pet project right from the start, even before the Board saw the merit of the project.

His leadership of the team that pulled it together is testament to his dedication to his work and his ability to get the Board organised and focussed.

That is no small feat, I can assure you. I doubt that he will truly retire, as I know he has some volunteer activities of his own to continue his giving back to the community, although he is itching to get some travel time in without the constraints of regular meetings.

During the recent first anniversary celebrations at the Village, it was fitting that Phil was recognised for his contribution to the John James Foundation, the Village and broader community with the naming of Unit 3 "Greenwood Family House." I know Phil greatly appreciates this honour.

We do wish Phil and Julie well in retirement, whatever that may bring. I don't think Phil was joking when he said to the medical members of the Board that he hoped never to see them again – in their medical specialist roles, I think he meant.



JOE ROFF JOINS JOHN JAMES TEAM

Our new CEO, Joe Roff, is already known to many of our Members and he is settling in to the challenges of taking the Foundation to the next stage of its life.

Joe came to us after an extensive executive search by an expert in the field, Anne Kowalski, through an exhaustive process of preselection, then interviews and vetting led by Non-Member Director Dr Jeff Harmer. Jeff's experience as a very senior public servant, including time as Secretary of a number of Government Departments, made him the ideal Chair of the selection panel, a job he took on with gusto.

Through this process, Joe Roff's experience in not-for-profit and commercial settings, his qualifications including a Master of Arts with Honours from Oxford and a financial degree and diploma, made him stand out as a candidate. He is certainly well qualified to take on this significant medical charity with strong commercial income.

LOOKING FORWARD

As the Foundation continues to grow, there will be new challenges to address and we may drop some things and take on new activities. We welcome Joe to this role and look forward to working with him.

To this end, one of the Board's first commitments early in the new year is to draft the next strategic plan for the upcoming five to seven years.

Our current strategic plan (2014-2019) has given us direction and purpose and we can build on that to take the Foundation to a new level.

Some of us are not looking forward to the obligatory weekend of butcher's paper on the walls of a retreat somewhere while we ponder where we want the Foundation headed. We do need to give this direction to our new CEO as he implements the plan and converts our strategic direction into the operational plan for the Foundation.

I would be delighted to talk to any Member who would like to have input to the planning process. Your ideas and aspirations are important to us and we welcome your input.

A very slow but extremely important process has been running for a few years as we reviewed our Constitution.

The Foundation's original Constitution was drafted prior to the establishment of the organisation, at a time when roles, future activities, programs, and functions were planned but had not started.

The Constitution was influenced by the long experience of running a not-for-profit private hospital. A medical charity was a new concept and the ideas about what it could be, and what it could become, were formative.

The Constitution served the Foundation well as a cornerstone of governance.

Over the intervening years, however, the Foundation matured and some parts of the Constitution clearly needed clarification, review and updating. Some of the provisions and processes did not align with the requirements of Corporations and Competition Law. The Australian Charities and Not-for-profits Commission was not thought of in those formative years, so the Constitution update had quite a few changes to consider.

An Extraordinary General Meeting of Members in early August considered all these changes and I am pleased to report that the new Constitution was adopted. Thank you to those Members who took time out of their busy schedules to attend this very important (I admit not exciting) meeting.

The next Member's activity will be the AGM on 25 October. I look forward to seeing you all there and speaking in more detail about our many achievements and financial results.

In brief, the Foundation's operational activity remains high and continues to expand. The main programs – those facilitating community health through charitable donations, the support of medical education and the use of volunteers in the the Solomon Islands and the Northern Territory – have been enhanced by the opening and ongoing development of John James Village.

The Foundation's asset base continues to extend and diversify with a steady growth in tradable securities and a significant increment in the valuation of the Healthcare Campus.

The Foundation has been very satisfied with the approach of Deloitte in their role as auditors of the Financial Statements and this year we welcome a new team, headed by Partner, Jason Handel.

The financial results for the 2016/2017 year quantify a significant amount of hard work in the successful administration and delivery of our programs and the future is exciting with further development and new charitable partnerships anticipated.

I commend this Annual Report to you.

PROFESSOR PAUL N SMITH FRACS
Chair, John James Foundation
August 2017

NEW CHIEF EXECUTIVE LEADS THE FOUNDATION

The John James Foundation is pleased to welcome former Canberra University Union head and well known rugby union player Joe Roff as its new Chief Executive Officer.

Joe was appointed after a selection process which attracted a wide range of applicants.

Foundation Chair Prof Paul Smith welcomed Joe's appointment which he took up during August. A former Wallabies representative and Canberra Brumbies player, Joe comes to the Foundation with a passion for the not-for-profit sector refined after studying at Oxford University in 2004 at the end of his 10-year playing career.

Joe worked as Director of Workforce and Development at Lifeline Australia for two years before moving on to the University of Canberra. He is clearly enthusiastic about the work of the Foundation and looking forward to leveraging his relationships and experiences to continue to develop our partnerships and programs.

"The John James Foundation is a leader in its field, undertaking incredible work for the Canberra community and beyond – work that is often unsung," Joe said.

"I am excited to be joining an organisation that is already making such a positive difference to people's lives with programs such as the John James Village and the Pacific Health Program and look forward to playing an integral part in the exciting future of the Foundation."

Joe has also been an ambassador for Cure Cancer Foundation, RU OK, a suicide prevention charity and White Ribbon, which campaigns against domestic violence.

Joe told the Board he wants to work with good people and do good things.

We think he's come to the right place – welcome aboard Joe.



JOE ROFF, CEO,
JOHN JAMES FOUNDATION

VOLUNTEER SPECIALIST PROGRAM

PACIFIC (AD)VENTURES CONTINUE

Opportunities for Members to give back to the community through the Foundation's Volunteer Specialist Program have continued to develop.

A highlight is our newest venture, the Pacific Health Program, which supports the Solomon Islands' National Referral Hospital in Honiara.

A core of passionate Members have already been part of the Specialist teams sent to the hospital since 2015 to assist medical staff and patients.

To build on this, in mid-2017, Solomon's registrar Dr Andrew Soma became the Foundation's first Travelling Fellow of Medical Oncology. The Fellowship supported Andrew's four-week stay in Canberra to undertake observations in a range of clinical settings focused on cancer diagnosis, treatment and care.

The positive feedback from all those involved means the Foundation can be confident this innovative approach has enhanced Andrew's skills and understanding of what it takes to play a leading role in establishing the Solomon's first coordinated cancer care clinic.

The Foundation will stay in touch as he undertakes specialist oncology training overseas in the not too distant future and we will continue our mentoring role when he returns to the Solomons as a qualified Specialist.

Thanks must go to Foundation Member Professor Desmond Yip, Clinical Director of Medical Oncology at Canberra Hospital, for suggesting the Fellowship after his volunteer visit to the Honiara hospital in 2016.

The Foundation also supported further volunteer specialist team visits to the National Referral Hospital in 2017.

Three of these, the paediatric, O&G and oral and maxillofacial teams, completed their visits by mid-year. A further two are scheduled for later in 2017, although it's likely one will be postponed due to hospital infrastructure problems.

The Foundation has worked hard since 2015 to understand the needs of colleagues in the Solomons and put in place systems to ensure these trips are as smooth as possible.

With the support of our formal relationship with Australian Volunteers International, we now have storage space for our valuable stock of basic medical consumables. This means we don't deplete the hospital's often limited supplies and can be sure our teams have the basics they need to work in a medical environment that can otherwise fairly be described as not for everyone. We have recently developed a formal relationship with Australian Volunteers International to provide in-country briefings and support. They will also provide emergency assistance if required – though of course we hope we will not have to call on this service.

The Foundation also secured several valuable donations during the year for the program. About 400kgs of scrubs were provided by local industrial laundry, Capital Linen Service, while Prof Yip secured eight medical oncology chairs. The miscellaneous container load will be shipped to the Solomons in late 2017 and distributed to the Honiara Hospital and further afield into provincial hospitals.

NORTHERN TERRITORY

The Foundation also thanks dedicated volunteer Member, Dr Christiane Lawin-Bruessel, whose current tally of more than a dozen visits to the Northern Territory certainly makes her a volunteer specialist in every sense. Christiane's latest trip, again with orthoptist Pat Hellsing, saw the two assist more than 100 patients in top end communities of Miwatj, Gapawiyak, Galiwinku, Ramingining, and Milingimbi.

AS DR CHRISTIANE LAWIN-BRUESSEL SAID TO THE SONGWRITER, I'VE BEEN EVERYWHERE MAN

Miwatj Wadeye Galiwinku
Timber Creek Milingimbi Ramingining
Bulla Camp Yarralin Pigeon Hole
Manyallaluk Lajamanu Kalkarindji
Barunga Wulgularr Mataranka
Urapunga Minyeri Jilkminggan
Ngukurr Gulin Gulin Gapuwiyak
Angurugu Bickerton Island Alyangula
Numbulwar Pirlangimpi

FOUNDATION MEMBER AND
VOLUNTEER SPECIALIST DR
CHRISTIANE LAWIN-BRUESSEL
HAS TRAVELLED MANY A RED DIRT
ROAD TO ASSIST HUNDREDS OF
PEOPLE IN REMOTE INDIGENOUS
COMMUNITIES IN THE NT.

COMMUNITY HEALTH PROGRAM

2017 CHARITABLE DONATIONS

Applications for the Foundation's popular 2017 Community Health Program were tabled at the June Board meeting. After considerable discussion, 16 organisations received funds totaling almost \$300,000, almost double the amount provided in 2016. This is partly the result of the easing of financial constraints following the completion of the Foundation's \$7 million John James Village project.

The 2017 figure takes the amount donated to Canberra and region community organisations since 2010 to well over \$1 million. Despite often

being under-the-radar, many organisations deliver significant benefits to the Canberra community. One 2017 first time recipient, Pearce-based Sharing Places, now has more than 80 paid staff providing intensive assistance to about 150 adults with complex disabilities.

The Community Health program is meeting its aim of maximizing assistance for vital grass roots local charities services, while also allowing for some continued support for smaller organisations that also deliver significant healthcare benefits for the Canberra community.

Australian Foundation for Mental Health Research (AFFIRM)

Development of a mobile phone app for people with eating disorders
\$20,000

Asthma Foundation ACT

Awareness campaign for thunderstorm asthma
\$10,000

CanTeen

Program to assist young people dealing with their own or a family member's cancer
\$10,000

Cerebral Palsy Alliance

Mobile 'magic carpet' sensory device to assist children with disabilities to play and learn
\$24,345

Darryl's Den

Gym and art therapy to assist elderly people
\$18,300

Deafness Resource Centre ACT

Assist elderly people in nursing homes maintain hearing aids
\$20,000

Gift of Life Foundation

Reflection garden at the National Arboretum
\$20,000

Hartley Lifecare

Garden shed and furniture for homes for people with complex disabilities
\$10,000

Indigenous Allied Health Australia

Scholarships for ACT health students to attend national conference
\$10,000

Kookaburra Kids

Camp costs for children in families affected by mental illness
\$19,180

Multiple Sclerosis ACT

Purchase of specialist equipment
\$10,000

OzHarvest

Programs to promote healthy eating and food choices
\$10,000

Pegasus Riding for the Disabled ACT

Construction of a shaded outdoor equestrian arena
\$9,000

Sharing Places ACT

Purchase of specialist equipment for people with complex needs
\$20,000

Stroke Foundation ACT

Delivery of StrokeSafe talks
\$5,000

Technical Aid to the Disabled ACT

Support for an occupational therapy program
\$30,000

Painting with Parkinsons

Support for an art show staged by people with Parkinson's disease
\$7,929

SHARING PLACES

FINDING A PLACE FOR EVERYONE IN THE CANBERRA COMMUNITY

Canberra disability service organisation Sharing Places, established more than 28 years ago, is a first time recipient of the Foundation's Community Health Program funding in 2017.

The \$20,000 grant will assist Sharing Places continue to support post-school aged people with disability and high and complex needs.

Sharing Places began in 1989 when a group of parents decided there had to be more options available for their children, all with different disabilities, after they completed secondary education.

The Pearce-based organisation started out working with 16 young adults, and now has more than 150 clients with a range of physical, health and behavioural disabilities. About 86 paid staff work in 12 teams to "create opportunities to assist people to share the ordinary places and activities of ordinary community life."

The service focuses on assisting participants develop life skills in a community environment, enhancing people's quality of life and helping them to achieve self-determination. With the support of Sharing Places' qualified staff, many participants work voluntarily in the community in roles including at Meals on Wheels, assisting elderly people with shopping and other chores and delivering spare parts for vehicle businesses.

According to Sharing Places' business manager Alicia Gaudie, many clients become like family, remaining with the organisation from the time they begin accessing services, around age 18, until they are 60 or more.

"We are here to help with the sort of things that are often taken for granted – to help people achieve their goals, contribute to society and of course to have fun," she said.

Community outings are a focus at Sharing Places, with a fleet of 14 specially modified vehicles available. Most participants cannot use public transport because of their level of disability.

More recently, rising costs such as those associated with running so many vehicles and the 2014 start of the National Disability Insurance Scheme have required Sharing Places to develop a new business model to maintain the quality and diversity of its services.

"Some of the changes mean families are bearing more costs than previously, so we've started seeking sponsorship and developing fund-raising activities to minimise the impact of this where possible," Alicia explained.

"The John James Foundation grant is very timely and really welcome.

"It means we'll be able to replace ageing equipment such as walkers to help people develop lower body strength, sports gear, gym hoists to help people out of wheelchairs and to continue with vehicle modifications.

"These are all part of our everyday activities and an important part of the way Sharing Places supports people towards active participation and independence."



SHARING PLACES' EXECUTIVE DIRECTOR
KYLIE STOKES (LEFT) AND BUSINESS MANAGER
ALICIA GAUDIE

MEDICAL EDUCATION

PRIZED SUPPORT FOR STUDENTS, SCHOLARSHIPS AND RESEARCH

The Foundation's commitment to targeted support for a range of medical education activities continued in 2017.

The popular Specialist Elective Program (Clinical Placements) saw two more final year medical students, Phoebe Shiu and Dayae Lah, from James Cook University, Queensland, welcomed for 2016. Once again, their feedback about the 8-week program, as well as Canberra's cultural attractions, was positive, with both especially grateful for the one-on-one time with specialist Members.

The 2017 students, Erin Mogg, Alexandra Kanowski and Madeleine de Boer, are equally as keen and will arrive for their placement in September. They will

again be mentored by our knowledgeable Members as they learn about different specialties and gain exposure to the realities of specialist medical practice. The Foundation provides students with travel, accommodation and access to vehicles during their stay. It's always a pleasure to host these enthusiastic young people at the start of their medical careers.

A new education initiative during the year was the Foundation's first Travelling Fellowship of Medical Oncology, awarded to Solomon Island's Dr Andrew Soma. Andrew is part of a team working to establish the Solomon's first coordinated cancer care clinic. He spoke during his time in Canberra about the need to address his country's outdated drugs and

THE FOUNDATION'S SECOND ANU INDIGENOUS MEDICAL SCHOLARSHIP RECIPIENT STEPHANIE POLLARD, WITH BOARD MEMBERS DR PRUE MARTIN (LEFT), DR VIDA VILIUNAS AND DR LINDA WEBER (RIGHT)



protocols, lack of palliative care and limited pain management for those with cancer. The Fellowship provided Andrew with an intensive four-week program of observational visits to Canberra's cancer treatment and care facilities, giving him valuable exposure to modern oncology practices. He returned to the Solomons with practical ideas about how to improve the basic care currently available. More information about the Fellowship is in the Volunteer Specialist Program report.

The Foundation is now supporting its second ANU Indigenous medical student, Stephanie Pollard. The scholarship provides \$18,000 a year for each of the four years of Stephanie's medical degree, meaning she can focus on studying, rather than looking for part-time work to support herself during her time at ANU. We look forward to hearing more about Stephanie's progress.

The Tony Ayers Prize for Excellence in Research in Translational Medicine was established by the Foundation in 2014 to honour longtime former Board Member Mr Tony Ayers AC who died in 2016. In 2017, the \$5,000 prize will be awarded to an early career researcher in the College of Medicine, Biology and Environment.

Previous awards have gone to a researcher investigating use of an inexpensive drug for cancer therapy, work looking at diseases caused by gene

mutations and investigations into the relationship between sun exposure, vitamin D and multiple sclerosis. The fourth Tony Ayers prize will be announced later in 2017.

The recipient of the Foundation's PhD scholarship at ANU's John Curtin School of Medical Research, Mr Hao Hang, is now approaching the end of his research. Hao is working with Associate Professor Brendan McMorran in the Department of Immunology and Infectious Disease where they are investigating possible targets of anti-malarial drugs.

To cause malaria, parasites must scavenge and use a number of host cell molecules and enzymes to sustain their growth in red blood cells. Hao has discovered that the parasite needs a particular red cell enzyme called hydroxymethylbilane (HMBS). A current goal is to identify molecules that inhibit HMBS function and develop these as novel "host-directed" antimalarial drugs. As an important step towards this goal, Hao has established a method to identify HMBS inhibitors and conducted a pilot screen. Hao is grateful to the Foundation for the support provided towards his research studies.

The Foundation's medical education activities are diverse and varied, each one adding value to our profession.



JOHN JAMES VILLAGE

AWARD WINNING ACHIEVEMENT

The Foundation's signature project, John James Village, officially opened in August 2016 and is now operating at full capacity to provide much-needed respite accommodation for people with blood cancer and related illnesses, their families and carers.

The practical value of the Village is highlighted by a quick count showing the six units have already provided more than 1,000 bed nights to patients, families and carers since opening. All Members of the Foundation can be proud of the lasting contribution the Village is making to healthcare in the Canberra region.

The successful completion of the \$7-million-plus project on land donated by the ACT Government at Garran also marked the achievement of an important Foundation goal set out in the Strategic Plan 2014-2019. The widespread community recognition the Village has achieved highlights the Foundation's ability to successfully deliver major charitable activities across the ACT, surrounding regions and much further afield.

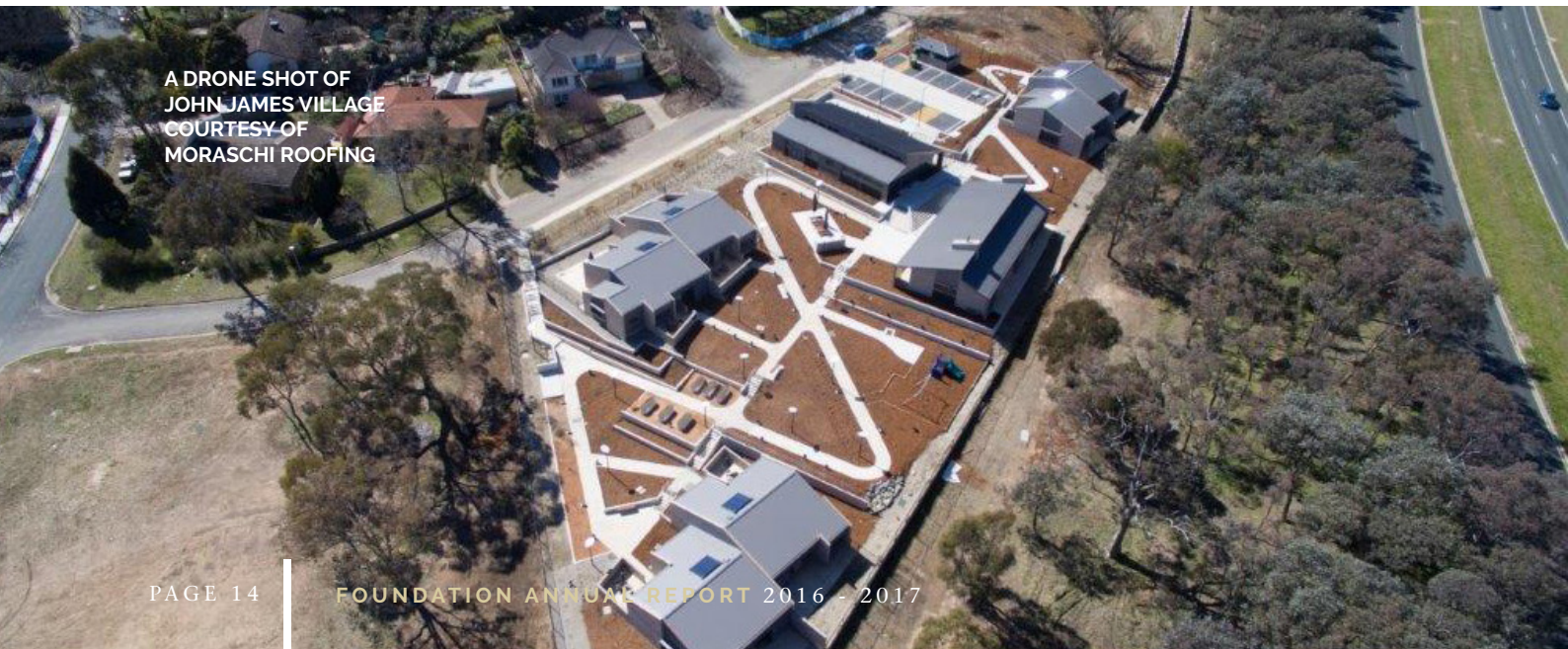
Residents and community organisations have also quickly become Village supporters. One nearby retiree Mrs Margie Whitrow cooks and delivers nutritious meals for patients each week using produce provided by food rescue organisation OzHarvest (also a Community Health program recipient). Longstanding Village supporter, the

Order of Australia Association ACT Branch, asked green thumb members to take part in a mid-winter garden working bee – complete with a fireside BBQ afterwards in the recreation room.

The Foundation is now considering how to progress Stage 2 of John James Village. The aim is to add capacity to the Village to meet the needs of patients already on a waiting for this specialised accommodation. Initial discussions have included ACT Government officials.

John James Village also quickly became a multi-award winning site, underlining the high level of commitment, professionalism and innovation shown by the many local partners who contributed pro bono or in-kind to the project:

- Kingston architects DJAS won a prestigious Australian Institute of Architects Colorbond award for Steel Architecture.
- Deakin builders Project Coordination won the Master Builders Association ACT award for Excellence in Building - Special Purpose Dwelling and Adaptable Dwelling.
- Queanbeyan's Moraschi Roofing won the 2016 National Metal Roofing Association and Cladding Association Premium Award for Specialist Works.



A DRONE SHOT OF
JOHN JAMES VILLAGE
COURTESY OF
MORASCHI ROOFING

HOSPITAL PARTNERSHIP

A PROGRAM THAT ADDS UP – TO MORE THAN \$6 MILLION

The Foundation's re-investment in the Hospital since 2009 now totals more than \$6 million or about 43% of Hospital rent received over the past 8 years.

Work undertaken includes the total refurbishment of all Hospital wards, Aubrey Tow, Garran, Curtin and maternity. A contribution was also made in conjunction with a Commonwealth Government Community Energy Efficiency Program grant which resulted in major upgrades to heating and lighting facilities throughout the campus.

The Foundation remained committed to Hospital upgrades throughout 2017.

- Approximately \$730,000 was provided towards the total \$1.8 million cost of Garran Ward refurbishment.
- \$128,000 was provided for a new hydraulic system in the lift servicing Garran and Curtin wards.
- A contribution was made to a new landscaping contract for the Hospital. New shrubbery and flowering plants will be a feature of the work, with the perimeter rose gardens also set to be revitalised.
- Contingent on progress with the master plan, continuation of the Hospital's energy renewal program may proceed to replace outdated fluorescent lighting throughout the main corridor with energy efficient LED fittings to brighten corners and dark areas and to reduce energy costs.
- Talks are underway to introduce solar energy to the site.

The Foundation also received a request to fund an accessible sensory garden for patients. The garden, proposed for the Aubrey Tow ward courtyard, aims to assist healing and recovery by providing a peaceful, reflective space. The request has been referred to the Masterplan Management Committee which includes representatives of the Foundation and the Hospital.

CAMPUS TENANCIES

It has been an especially busy year throughout the Deakin Healthcare Campus as vacant spaces in the Peter Yorke Building have been filled or renewed.

- A new medical practice, ZedThree delivering psychiatry and paediatric services, opened in February in the space previously occupied by the NeuroSpine Clinic at the western end of the Hospital's Yarralumla Ward.
- On level 3 of the Peter Yorke Building, the Hospital's in-house pharmacy, Epic, completed its relocation, IVF Australia signed a new lease and Dr Dylan Hyam moved into a newly fitted-out suite. A 75m² tenancy, including balcony, is the only space now still available.
- Discussions are underway with a charity to move into the vacant annex on the western side of Peter Yorke Building. If successful, renovations and fit-out works will be undertaken so the organisation can begin operations by the end of December 2017.

In keeping with its strategic goal, the Foundation is continuing to monitor emerging trends in healthcare practice and the needs of the Canberra community to identify future delivery and investment priorities for the campus.



THIS YEAR'S REFURBISHMENT OF GARRAN WARD

A FIRM FINANCIAL FOUNDATION

The establishment of a Finance Committee to oversight longer-term investment decisions has provided a significant boost to the Foundation's bottom line in recent years.

The Finance Committee began in 2014 as a Board initiative. The aim was to allow the Foundation to keep its cash reserves working, while still having funds available for its diverse programs. An investment policy was developed by the Board to provide the basis for the Committee's work and set the bounds for the types of investment, shares, and funds that could be considered.

Several investment advisory firms were interviewed for the role, with JBVere selected and Craig Nicholls appointed account manager. Craig quickly understood the work of the Foundation and established a good rapport with the other committee members, Directors Professor Paul Smith, A/Prof David Hardman (prior to his resignation from the Board) and Mr Brian Acworth. CEO Phil Greenwood and Finance Manager Steph Burgess both have

active roles in the meetings. Brian's knowledge and experience of financial markets, equities and investments has been of huge benefit to the Committee.

The Committee meets every four weeks to consider options, with email exchanges outside those times assisting Committee members to maintain an active and informed interest in a diverse range of opportunities.

In 2015, the Board agreed the Committee could benefit from the inclusion of an external advisor and Robert Henman was invited to join the Committee. Robert brings experience in a similar, albeit much larger, role at Defence Housing Australia, giving him a real depth of knowledge about investment opportunities. His input has provided a wider insight into investment decisions and another set of sharp eyes to review suggested shares and funds.

The Committee discusses many opportunities for consideration and the Board is grateful for the work of the Finance Committee.

THE FOUNDATION'S FINANCE COMMITTEE STARTS ITS DELIBERATIONS EARLY, OVER BREAKFAST. FROM LEFT, ROBERT HENMAN, CRAIG NICOLLS, PAUL SMITH, PHIL GREENWOOD AND BRIAN ACWORTH. PHOTO BY STEPH BURGESS, THE FOUNDATION'S FINANCE MANAGER AND A MEMBER OF THIS COMMITTEE.

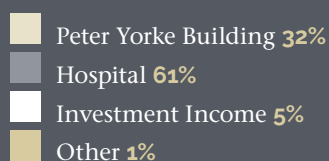
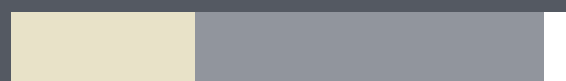


FINANCIAL SUMMARY

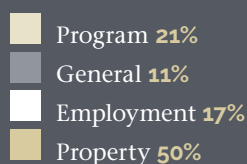
FOR THE YEAR ENDED 30 JUNE 2017

- The result from operations was an increase in equity of \$1.36m (2016: \$5.21m) prior to the application of property valuation adjustments. The impact of property valuations brought to account was an increase in equity of \$18.73m. Gross revenues including revaluations were \$24.00m (2016: \$19.79m) and operating expenses were \$3.92m (2016: \$3.43m).
- \$840,095 was applied directly to the charitable programs of the Foundation, with an additional \$1.90m invested in the construction of the John James village.
- The Foundation closed the year with net assets of \$86.98m (2016: \$66.53m) comprised of total assets of \$88.29m (2016: \$67.65m) and liabilities of \$1.31m (2016: \$1.12m).
- Cash assets at 30 June 2017 were \$3.31m (2016: \$2.90m). Total borrowings increased to \$1.00m (2016: \$0.49m). Invested funds held in tradable securities at the end of the year totalled \$4.13m.

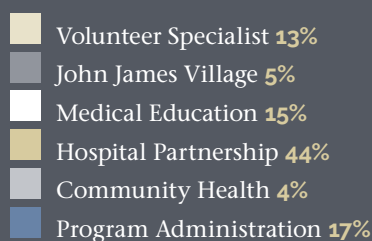
INCOME



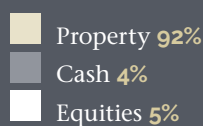
EXPENSES



CHARITABLE PROGRAMS



INVESTMENT PORTFOLIO



BEQUESTS & DONATIONS

YOUR SUPPORT FOR THE JOHN JAMES FOUNDATION MEANS A LOT

- The John James Foundation supports medical, educational and related philanthropic activities. Much of the Foundations' income is derived from land holdings within the John James Healthcare Campus, Deakin, ACT, but your support is important.
 - The Foundation is a charity and has tax free and deductible gift recipient (DGR) status from the Australian Tax Office.
 - The Foundation also welcomes individual and corporate donors and benefactors who wish to support its programs and activities.
 - Donations or bequests can be applied to any purpose consistent with the Foundation's Objectives. These include the promotion, prevention and control of diseases and the relief of suffering. The scope of activity includes the practice and study of and education and training in medical and dental sciences and the provision of healthcare equipment and facilities.
 - The Foundation welcomes gifts of property. If desired, donors may choose to retain use of the property during their lifetime. All gifts will be acknowledged in the Annual Report with or without an identifying name as desired. Activities supported by gifts are recorded in the Foundation's Newsletters. Substantial gifts may be associated in some conspicuous manner with the name of the benefactor, if desired.
 - The Foundation can also establish a special purpose fund with any donation, or benefactors may wish to establish an independent trust specifying the Foundation as the beneficiary. Such funds can be established in instalments during the donor's lifetime. Non-testamentary payments into special purpose funds established by the Foundation are tax deductible.
 - The Foundation can provide general advice about how to express a simple bequest or a bequest for a particular purpose or activity.
 - Depending on the kind and size of donation, donors should consider taking advice from their solicitor, accountant or financial adviser.
 - The Foundation's elected Directors and staff will be pleased to answer questions and Members with appropriate expertise can help define a useful purpose for any gift. The Chief Executive Officer can be contacted on (02) 6281 6695 or by e-mail at info@jjf.org.au
- Another way to support the Foundation is through the 'Plant a Tree for JJV' campaign.
 - A donation of \$3,000 purchases a feature tree to plant in the Foundation's signature project, John James Village at Garran. More information is available at www.jjvillage.org.au.
 - You can purchase a tree online at www.jjvillage.org.au or by contacting the John James Foundation office on 02 6281 6695.

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