



John James Foundation

Annual Report 2018

Thank
You





ABOUT

The John James Foundation was established in 2006 by a group of Canberra medical specialists and owners of the John James Hospital. In 2018 the Foundation sold the John James Healthcare Campus. The revenue generated is applied solely to further the objectives of the Foundation. The Foundation is guided in its mission by the 160 Canberra medical specialist members of the Foundation.

MISSION

The Foundations mission is to strengthen health outcomes in our community by improving the patient and doctor experience.

The Foundation actively pursues a partnership and collaborative approach in achieving its positive influence in Canberra and beyond.

COVER

Thank you wall at the John James Village.

CONTACT

John James Memorial foundation Ltd
ABN: 25 008 453 469

Suite 1 Level 2
Peter Yorke Building
John James Healthcare Campus
173 Strickland Crescent
DEAKIN ACT 2600

Tel: 02 6281 6695
Fax: 02 6282 9973
Email: info@jjf.org.au
Web: www.jjf.org.au

OUR PATRON

His Excellency General,
The Honourable Sir Peter Cosgrove
AK MC (Retd)

STAFF

Mr Joe Roff
CEO

Mrs Stephanie Burgess
Finance Manager

Mr Andrew Blencowe
Project and Facilities Manager

Ms Helen Carter
Program Manager

Ms Lauren Ritchie
Administrative Officer

HIGHLIGHTS

OUR COMMUNITY

\$450K

Grants to the
Canberra community



1354

Nights accomodation
provided at
John James Village



\$2M

Facilities fit out for
the Cancer Council
ACT



OUR GIVING

6

Volunteer specialist
trips to the
Solomon Islands



2

Volunteer specialist
trips to the
Northern Territory



6

Scholarships
to medical students



OUR PEOPLE

160

Medical specialist
Members



9

Directors



5

Staff members



FROM THE CHAIR

PROF PAUL SMITH



Professor Paul Smith, Chair
John James Foundation

ANNUAL REVIEW

2018 has been a transformational year for the John James Foundation. It was twelve years ago that the Foundation moved out of hospital management and became a charitable organisation. Being the owner of the hospital asset, arm's length ties were maintained to the healthcare precinct as a property landlord throughout that time. With the sale of the John James Hospital during the course of this year the Foundations transformation is complete, and we now hold an influential position as Canberra's largest medical charity.

This has been a year of renewal. A revision of the Constitution; the natural completion of a 5-year strategic plan; the retirement of Phil Greenwood as our long serving CEO; and the sale of our major assets; all now mean the Foundation is on a new path into the future.

Financially the Foundation is in a sound position. Directly attributable to the sale we have increased our balance sheet from \$87M to \$120M over the course of the year. The Foundation will now have the ability to build on its rich legacy as we determine our own future, and a sound financial basis will enable us to continue to pursue our mission in perpetuity, unhindered by the issues of ageing property and conflicting priorities of partners.

SETTING THE FOUNDATION UP FOR LIFE

The completion of the recent 5-year strategic plan warranted a health check of the Foundation in 2018. Through this review the Board considered the risk of holding more than 90% of the Foundations assets in a property that is more than 50 years old.

Over twelve years the Foundation delivered on its mission to improve the quality of the healthcare campus, funding significant upgrade and refurbishment programs. The Board understood that the Foundation does not have the capital funding required to realise the Master Plan to renew the healthcare campus on its own, and that it was prudent to understand the implications of holding an ageing asset. The Board realised that any further enhancement

was likely to be through a major redevelopment focus better suited to specialist healthcare property funds/development groups.

In May 2018 the Board unanimously decided to sell the healthcare campus to Barwon Investment Partners. Barwon have the scale and redevelopment capability required to renew and sustain the ageing hospital, and the Foundation commends Barwon in already pursuing a capital works agenda for the benefit of the precinct. With Barwon and Calvary now in partnership, the hospital is in good hands.

The sale itself resulted in a market leading price of more than \$100M, and establishes a corpus for the Foundation that will serve our philanthropic endeavours in perpetuity. After many years of hard work, the Foundation is now truly set up for life.

ENGAGING OUR MEMBERS

The year has not been without its challenges. All of our members have worked, or like me are still working, within the Calvary John James Hospital. The sale of the hospital was a significant decision and emotional ties to our place of work remain. Our membership exercised their constitutional right to question the decision to sell the hospital asset at a general meeting in June. The meeting showed the energy and passion all members have for the hospital and the business of the Foundation.

It is increasingly evident that our members work not only within the Calvary John James Hospital, but across Canberra. The goal now is to ensure the Foundation evolves and supports its members in a meaningful way. The new strategic plan commits the Foundation to engaging members to become proud and active participants through the Foundation.

COMMITMENT TO THE JOHN JAMES LEGACY

It is incredible to reflect that some of our members have been associated with the hospital, and then the Foundation, since the hospital was built some 53 years ago. There is a rich and proud legacy associated with Dr John James.

The Foundation is committed to continuing this. A condition of sale is that the hospital remains named after Dr John James, and the Peter Yorke Building remains named after one of the Foundations leading contributors.

Whilst the John James legacy has been largely landlocked within the healthcare campus until now, through the ability for the Foundation to now expand its philanthropic influence in Canberra the John James legacy will grow in awareness in our community, and beyond, in the years ahead. The John James Village is a wonderful example of the future projects that will build on our rich history.

AN EXCITING FUTURE

Finally, I would like to thank all of the members, staff, volunteers, directors, and recipients of the Foundations support, for the time, commitment and energy that drives the Foundation and its good works.

We now embark on an exciting future, one in which we are able to singularly focus on our core mission to improve the patient and doctor experience in Canberra, and strengthen health outcomes in our community. We have done a lot, however in many respects we have only just begun.

I commend this Annual Report to you.



Professor Paul Smith, Chair
John James Foundation

FROM THE CEO

JOE ROFF



Joe Roff, CEO
John James Foundation

FOUNDATION RENEWAL

This first year with the John James Foundation has been the most enjoyable, rewarding, and challenging of experiences. Transformational change is energising, and over the course of the year the Foundation has put in place building blocks that will enable it to continue to support the Foundations beneficiaries, and create lasting positive social impact, into perpetuity.

With seven board meetings, two general meetings, and two strategic planning workshops, the Foundation put all of its operations under the microscope over the course of the year. It is important groundwork in looking to the future of the Foundation. Directors have all provided insight and perspective from a diverse range of professional

backgrounds, each contributing to develop and shape a foundation focused on improving health outcomes in the Canberra community, and supporting our members.

Constitutional reform, the sale of major assets, and the development of a new strategic plan, all overlaid our day to day operations and our giving in 2018. Our programs continue to make a real and positive impact in the lives of our beneficiaries.

COMMUNITY HEALTH PROGRAM

A record number of applications for Community Health Grants were received in 2018. Awareness of the Foundation within the Canberra community has increased, with a 63% increase in the total number of submissions received overall. It was pleasing that 72% of applications were received as new bids, showing that awareness of the Foundation is increasing and we are reaching, and helping, new audiences within the community. A full list of recipients is provided in the Annual Report.

DOCTORS GIVING BACK

Our doctors continue to volunteer their scarce time through the Volunteer Specialist Program, both in Australia and with our pacific neighbours. Two ophthalmology outreach teams visited 11 remote Indigenous communities in the Northern Territory, delivering services to over 350 patients. The Solomon Islands remain a focus. While there are many challenges to this volunteer work, the Foundation has continued

to build capacity in the areas of Obstetrics & Gynaecology, Paediatrics and Medical Oncology at the National Referral Hospital in Honiara.

The Foundation agreed to provide a new office fit out on the healthcare campus for the Cancer Council ACT (CCACT), who now enjoy their business headquarters being located adjacent to the hospital. This gift from the Foundation resulted in a benefit to the Cancer Council valued at more than \$2M. Establishing the Cancer Council in a new, purpose built, and prominent office location in the heart of Canberra provides greater access for all Canberrans relying on vital cancer support services in their times of need.

A number of local business owners including Shaw Building Group, Lysaght, Meyer Vandenberg Lawyers, Steve Patrick Electrical, Billi Australia, Star Furniture Solutions and Infinite Joinery contributed additional financial benefit and pro-bono works towards the fit out as the Cancer Council support services were identified as significant to the Canberra community. The Foundation wishes to thank everyone for assisting in this project.

The John James Village turned two during the year, and continues to provide critical support to blood cancer patients, carers and their families. The Foundation's accommodation facility has provided 2,470 nights' worth of accommodation, providing an estimated value of over \$800,000.

MEDICAL EDUCATION

The Foundation continues to provide medical education scholarships, grants, and clinical placement support. A highlight this year is the completion of our current ANU John Curtin School of Medical Research Scholarship recipient who is in the final stages of completing his PhD. Mr Hao Yang's research is focused on interfering with the growth and survival of plasmodium falciparum, a parasite that causes several types of malaria. We also welcomed another group of final-year medical students from James Cook University on their 10-week Specialist elective clinical placements, where

over 20 of our very own Members offer their time to mentor students each year.

OUR PEOPLE

There are currently 160 medical specialist members, who collectively act as the stewards of the Foundation. The active participation of members in the business of the Foundation was evident this year, and acted as a reminder that engagement stems from the Foundation supporting our members in a meaningful way. We are communicating more than ever; the development of a new website, and implementation of a regular online newsletter, are initiatives that have been well received in 2018.

Our Board is led by medical specialist members, and our directors are busy professionals. They volunteer their time, experience, and expertise to guide the Foundation. Never has this been more evident than this year. The Board has unfailingly put the Foundations best interests at the heart of every consideration and decision, and deserve thanks for the many mornings, nights, and weekends sacrificed in pursuing the betterment of the Foundation this year.

The Foundation retains high quality staff, who are both capable and committed to the work of the Foundation. A gap between articulated strategic plans can be challenging, however staff have remained focused on delivering value to our beneficiaries throughout. There is a collective belief in the value of our work and what we can achieve together, and the accomplishments of the year that has passed are a great sign of the potential of the year ahead.

It has been a pleasure to work together, and to begin a journey to realise all that the Foundation can be, now and into the future.



Joe Roff, CEO
John James Foundation

COMMUNITY HEALTH PROGRAM

Australian Foundation For Mental Health Research (AFFIRM)

| \$30,000 |

To progress to the second stage of their 'UniScreen' project.

CanTeen

| \$12,000 |

To provide education and sun protection packs to community members attending CanTeen's outdoor programs.

Assisting Drug Dependants Inc

| \$30,000 |

Mobile health and AOD services to vulnerable individuals who have difficulty accessing mainstream health services.

Cerebral Palsy Alliance ACT

| \$30,000 |

Local support to improve community attitudes towards disability and mobility.

Australian Breastfeeding Association ACT

| \$4,980 |

Training for 8 new volunteer support counsellors.

Cystic Fibrosis ACT

| \$8,900 |

To provide a 6 month supply of essential nutritional support vitamins for adults with Cystic Fibrosis.

Bosom Buddies ACT

| \$10,000 |

To provide breast cancer patients with free or reduced cost Lymphedema garments.

Darryl's Den

| \$12,800 |

Cardio Fitness and Balance for Seniors program.

Cancer Council ACT

| \$130,000 |

To provide white goods, office furniture and window treatments to Cancer Council ACT's new headquarters in Deakin.

Deafness Resource Centre ACT (DRC)

| \$20,000 |

John James Foundation Hearing Aiders Program.

Down Syndrome Association ACT

| \$7,940 |

To establish a healthy eating and cooking workshop for adults with Down syndrome.

Myalgic Encephalomyelitis

| \$9,800 |

Support for teenagers with ME/CFS and their parents.

GIVIT

| \$10,000 |

Funding to purchase urgently needed healthcare items for asylum seekers and refugees.

Palliative care ACT

| \$60,000 |

Non-clinical, palliative respite centre master planning.

Indigenous Allied Health Australia (IAHA)

| \$15,000 |

Indigenous Allied Health Professional Development and Study Scholarships.

R U OK?

| \$32,000 |

Produce and distribute an R U OK campaign kit to ACT and regional schools.

Karinya House Home for Mothers and Babies

| \$4,675 |

Purchase of needed supplies for mothers and babies at Karinya House.

Zonta Club of Canberra Breakfast Inc

| \$3,750 |

Providing breast care cushions for patients recovering from breast cancer surgery.

Kookaburra Kids

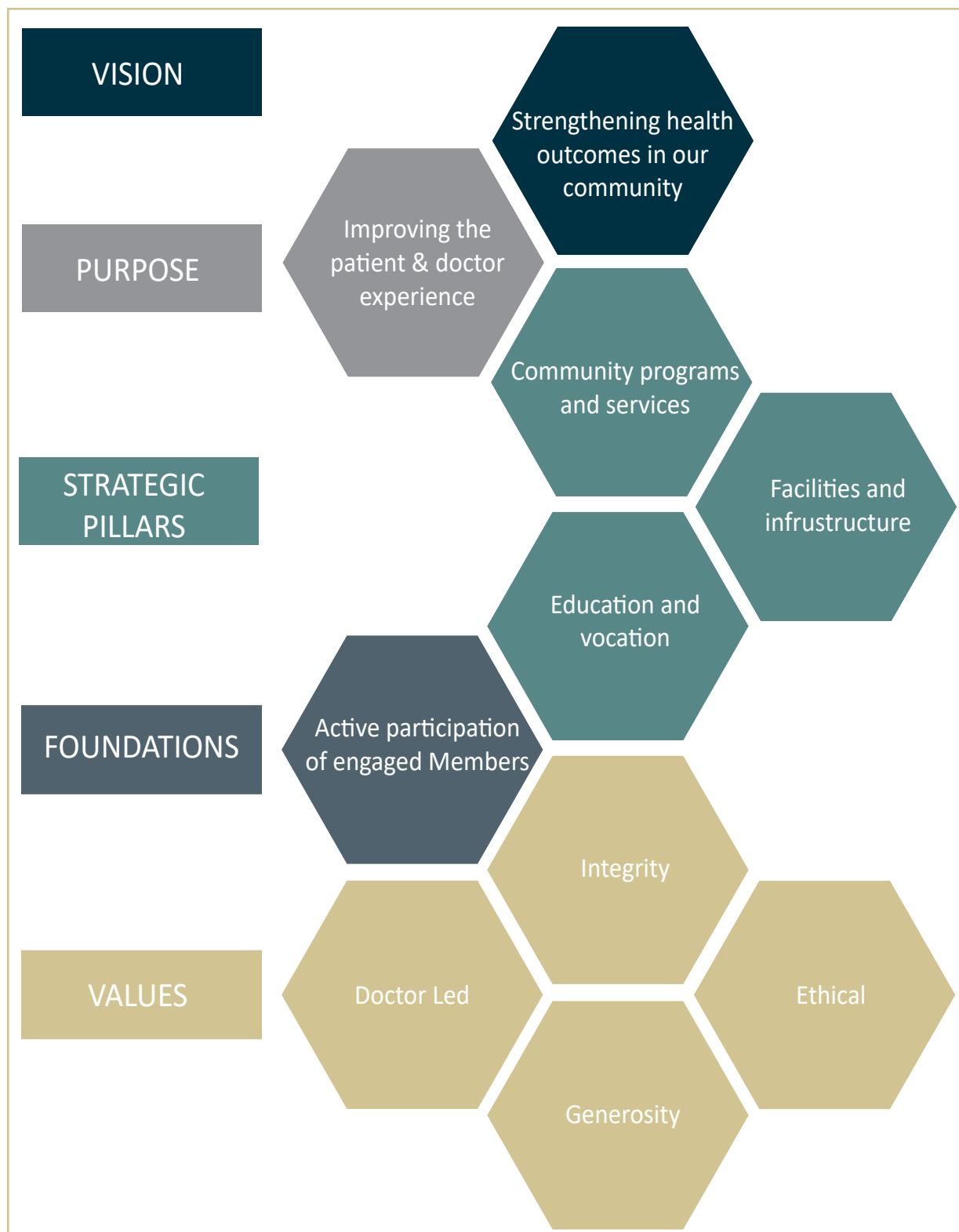
| \$17,500 |

Weekend respite and education camps supporting kids living in families affected by mental illness.



John James Foundation CEO, Joe Roff (left) and Cancer Council CEO, Sandra Turner

STRATEGIC REPORT



BLUEPRINT FOR THE FUTURE

Our vision is to strengthen health outcomes in our community, and we will achieve this by continuously striving to improve the patient and doctor experience.

The Foundation understands the obligations of government and service providers in delivering health outcomes, and we will complement these responsibilities, filling gaps that have a positive impact in improving health outcomes where they are needed.

Our mission will be achieved through our community focus, capability in infrastructure projects, and enabling education and vocational opportunities.

COMMITMENT TO COMMUNITY

The Foundation is committed to enabling effective volunteering, and decreasing the burden of difficult and life threatening conditions in our community.

We will support quality ancillary programs and services, and will support visible programs of local community organisation's and service providers through community health grants.

PROVIDING FACILITIES

We will establish a pipeline of capital infrastructure projects supporting organisations that have service and program needs, to enable more effective volunteering and charitable work in the Canberra community. With the success of the John James Village this has already commenced, and accelerated infrastructure projects will result in better access to quality health facilities.

ENABLING EDUCATION AND VOCATION

We will provide education and vocational opportunities for our private medical specialist members, including volunteering opportunities that address need in disadvantaged areas. We work in the Northern Territory, and the Solomon Islands, and our members will guide the specialist volunteer opportunities.

MEMBER ENGAGEMENT

Members are the lifeblood of the Foundation, and we will strive to gain and maintain each members trust and pride in the Foundation. We will seek out and support members who are active participants in improving health outcomes through the Foundation.

A clear understanding and implementation of a membership model that enables a transition of loyalty from the hospital to the medical charity will be developed; a member benefit proposition that is of demonstrated and visible value to our Members.

THE OPERATING ENVIRONMENT

Our growth framework requires us to evolve our core business. The building blocks of the Foundation must deliver on the Foundation's mission. We will review our governance structure and constitution to ensure these meet the current and future needs of the Foundation, working within the not for profit sector. This will inform a revised committee structure, policies, and frameworks, that will ensure our philanthropic work has the intended social impact, and our positive influence is felt within our community.

VALUES OF THE FOUNDATION

Underpinning everything we do are the core values that guide our behaviour and our decisions. The stewardship of the Foundation may be undertaken on a voluntary basis by our Directors, however it is not taken lightly. We stand for these values in everything we do and all of the decisions we make.

Generosity

We undertake good works and actively seek trusted partners to collaborate with for the benefit of others. We value being out in the community supporting our key stakeholders

Doctor Led

We are led by private medical specialists and we are proud of our members' contribution to the community. We support our doctors to meaningfully contribute to a medical charity in the ACT and beyond

Integrity

We take seriously the trust of our members, government, and community. We are committed to good management and we are well governed, accountable, and transparent

Ethical

We make sound investments in patient centred initiatives that deliver. We direct our investment of time and resources toward other ethical and sustainable organisations

FINANCIAL SUMMARY

FOR THE YEAR ENDED 30 JUNE 2018

- The result from operations was an increase in equity of \$33.39m (2017: \$86.97m). Gross revenues for the year were \$39.71m (2017: \$24.00m) and operating expenses were \$6.68m (2017: \$3.92m).
- \$1,375,641 was applied directly to the charitable programs of the Foundation.
- The Foundation closed the year with net assets of \$120.37m (2017: \$86.98m) comprised of total assets of \$120.71m (2017: \$88.29m) and liabilities of \$0.42m (2017: \$1.31m).
- Cash assets at 30 June 2018 were \$107.25m (2017: \$3.31m). Invested funds held in tradable securities at the end of the year totalled \$5.33m (2017: \$4.13m).

INCOME



- Peter Yorke Building 4%
- Hospital 8%
- Investment Income 1%
- Property Sale 86%
- Other 0.5%

EXPENSES



- Program 21%
- General 41%
- Employment 9%
- Property 29%

CHARITABLE PROGRAMS



- Volunteer Specialist 10%
- Hospital Partnership 2%
- Community Health 71%
- Medical Education 4%
- John James Village 0.5%
- Program Administration 13%

INVESTMENT PORTFOLIO



- Property 7%
- Cash 89%
- Equities 4%

DONATIONS RECEIVED

THE FOUNDATION THANKS THE FOLLOWING DONORS, AND THE MANY OTHER GENEROUS DONATIONS MADE TO THE FOUNDATION THROUGHOUT THE YEAR.

Rotary
Club of Hall



\$100,000

The Rotary club of Hall provided a generous donation to the John James Village precinct of \$100,000. The foundation expresses its gratitude for a contribution directly supporting patients and families dealing with blood cancers in our community.

Canberra Brewers Club

\$3000

Ms Ethel Lee

\$3000

Mr Jason Headland
Financial Integrity Group

\$3000

Dr Cary James

\$2000

Dr Vida Viliunas

\$950

Mr Phil Greenwood

\$500

JOHN JAMES FOUNDATION BOARD OF DIRECTORS



PROFESSOR PAUL N SMITH
BMBS, FRACS, FAOA
CHAIR



DR LIZ GALLAGHER
BMed, BMedSci, FRANZCOG
DIRECTOR



DR LINDA WEBER
MBBS(QLD), FANZCA
PGDIPECHO AE
DIRECTOR



DR VIDA VILIUNAS
MBBS, FANZCA,
FAICD
DIRECTOR



DR TIM MAKEHAM
BEC BE (HONS I) BM
BS FRACS (ORLHNS)
ASOHNS
DIRECTOR



DR NICK GEMMELL-SMITH
MBBS, FANZCA, FAICD
DIRECTOR



MR MARK SULLIVAN
ACM, BEc, FCPA, FAIM, MAICD
DIRECTOR



MR BRIAN ACWORTH
FAIM, FFin
DIRECTOR



DR JEFFREY HARMER AO
BA (Hons), Dip Ed, PhD,
Honorary Doctorate UC, FAIM,
FIPAA
DIRECTOR



Suite 1 Level 2
Peter Yorke Building
John James Healthcare Campus
173 Strickland Crescent
DEAKIN ACT 2600

PO Box 23
DEAKIN WEST ACT 2600

Tel: 02 6281 6695
Fax: 02 6282 9973
Email: info@jjf.org.au
Web: www.jjf.org.au